



2021 YEAR END
**LAGUARDIA TERMINAL B
COMMUNITY REPORT**

2021 LAGUARDIA TERMINAL B COMMUNITY REPORT

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WHO IS LAGUARDIA GATEWAY PARTNERS?

LaGuardia Gateway Partners (LGP) is the private partner of the Port Authority of New York and New Jersey selected to build and operate the new Terminal B.

In addition to managing the terminal now and leading the redevelopment, LGP will manage Terminal B through 2050, and provide the guest experience from the terminal’s curbside all the way to the departure gate. We will be members of this community for many years.

The rebuilding of Terminal B is being funded using equity, debt and revenues, with no burden or risk to the taxpayer.

LGP is composed of Vantage Airport Group, Skanska, Meridiam, and JLC Infrastructure for development and

equity investment. Vantage Airport Group is the developer and operator. The terminal is being built by the Skanska-Walsh design build joint venture, which includes HOK and WSP.

LAGUARDIA GATEWAY PARTNERS EXECUTIVE LEADERSHIP

- Frank Scremin** Chief Executive Officer
- Jamie Haviaris** Chief Technical Officer
- Suzette Noble** Chief Operating Officer
- Kenneth Schuhmacher** General Counsel, Corporate Secretary
- Mike Sibilja** Chief Financial Officer
- Derek Thielmann** Project Director, Design and Construction

LAGUARDIA GATEWAY PARTNERS BOARD OF DIRECTORS

- George Casey** Chair and CEO
Vantage Airport Group
- Magnus Eriksson** Executive Vice President
Skanska Infrastructure Development
- Jane Garvey** Global Chairman
Meridiam
- Frederick Burman** Senior Vice President
Skanska
- Scott Derby** Senior Investment Director
Meridiam
- Stewart Steeves** Chief Operating Officer
Vantage Airport Group

Learn more about LaGuardia Gateway Partners at laguardiab.com/about-lgp

WHAT IS A PUBLIC PRIVATE PARTNERSHIP?

A Public Private Partnership (P3) is a collaboration between a private sector entity and a governmental agency, in which private funding is leveraged to develop or manage a public asset or service. In a P3, private capital is invested, and the private entity bears the risk. As is the case with LGP, local and state taxpayers do not foot the bill or take on the financial burden or risk.

The largest public-private partnerships in the history of U.S. aviation, \$2.4 billion was raised in project bonds for Terminal B, \$1.19 billion was supplied by the Port Authority and \$200 million in equity was split between the principal shareholders of LaGuardia Gateway Partners.

A LETTER FROM FRANK SCREMIN, CEO



Frank Scremin

I’m pleased to introduce myself as the new CEO of LaGuardia Gateway Partners (LGP), the developer and manager of the new LaGuardia Terminal B. While new to the CEO role, I’ve been part of the Terminal B project from the very beginning, most recently as Chief Operating Officer.

I’m so proud of our team and what we accomplished this past year. Construction milestones included the opening of the taxiway under our eastern skybridge and the opening

of the final phase of our western concourse. We closed out the year with our Terminal B project being more than 90% complete, on time and on budget. LGP also celebrated our 5th anniversary in 2021 – its hard to believe how quickly time has flown by. While COVID-19 is still with us and safety remains top of mind, we are excited to witness more and more travelers returning to the skies and seeing the new Terminal B for the very first time. We hope to see all of you at Terminal B in the near future too.

TERMINAL OPERATIONS UPDATE

On October 31, 2021, Terminal B officially welcomed JetBlue Airways back to the facility. All JetBlue flights – with the exception of Boston – now operate from Terminal B. Once the Terminal B redevelopment project wraps in 2022, the Boston flights will also return to Terminal B. JetBlue temporarily moved out of the original Terminal B to accommodate the redevelopment and we are thrilled to have New York’s hometown airline back where they belong. JetBlue joins Air Canada, American, Southwest and United in flying from the new Terminal B.

While our annual passenger volume was still below pre-pandemic levels, we saw robust travel for both the Thanksgiving and December holiday seasons and are

optimistic about 2022. In addition, the increased passenger volume has allowed many of the shops and restaurants – which had been closed during the height of the pandemic – to open. A few still remain closed, but we’re thrilled to offer such a plentiful array of shops and dining for our guests.

Terminal B earned the gold standard of cleanliness, GBAC STAR Facility Accreditation, through the Global Biorisk Advisory Council (GBAC). The GBAC STAR accreditation measures operations associated with cleaning, disinfection and infectious disease prevention. Not only did all of LaGuardia Airport earn this certification, but so did all 5 airports run by the Port Authority of NY and NJ.



JetBlue aircraft taxiing under skybridge

PROJECT UPDATE

Taxiway Opening

Terminal B's dual skybridges with aircraft taxiing underneath is sure to be one of the new facility's most iconic features for years to come. In May 2021, the taxiway under the eastern skybridge

officially opened for use. Southwest Flight 617 to Tampa, FL was the first flight to utilize the new taxiway and was treated to a full water cannon salute to celebrate the milestone. When the

Terminal B redevelopment wraps up in 2022, a full 2 extra miles of taxiway space will have been added to the busy airport.



Southwest Flight 617

Final Flight Operation from Original Central Terminal Building

To ensure flight operations were not disrupted during the redevelopment, LGP had to keep the original 1960's era Central Terminal Building (CTB) operational while

building the new Terminal B. As phases of the new terminal opened, parts of the CTB were closed and demolished. The CTB saw its final flight operation on December 15, 2021

when American Airlines Flight 1031 to Charlotte, NC pushed back from Gate D5. The departing flights was sent off with a water cannon salute, truly marking the end of an era.



The last day of flight operation of the CTB



Western Concourse Phase 2 Opens

On December 16, 2021, the second phase of Terminal B's Western Concourse opened with 4 new gates, additional shops and dining, a NYC themed kids play area and the first half of a brand new American Airlines Admirals Club lounge. The full 218,000 sq foot Western Concourse also features a park area with greenery

and benches, soaring 55' ceilings and an abundance of natural light. Guests traveling through the Western Concourse can enjoy dining and shopping options such as Sweetleaf Coffee, Bar Veloce and WHSmith, powered by Amazon's Just Walk Out Technology.



NYC Themed Kids Play Area



New Gate Area

SPOTLIGHT ON DIVERSITY

LaGuardia Airport Achieves Record \$2 Billion in Contracts Awarded to Minority and Women-Owned Businesses

LGP is proud to be a part of the LGA Redevelopment historic milestone awarding \$2 billion in design and construction contracts to Minority- and Women-Owned Business Enterprises (MWBE), the largest participation by MWBE firms at any public-private partnership project in New York State history.

The Terminal B portion of this commitment is impressive. As of June 2021, our Prime Contractor, Skanska-Walsh Joint Venture, has MWBE commitments valued at over \$992M to 305 certified firms, exceeding the \$687M goal. The Terminal B redevelopment has also demonstrated a significant focus on working with locally based contractors — awarding more than \$680 million in contracts to Queens-based local business enterprises.



LGP CEO Frank Scremin thanks the talented team at RCGA Architects, a Queens based architectural firm, for their work on the new Terminal B.

TERMINAL B CONCESSIONS

In 2021, LGP continued to offer opportunities with our concessions program for Airport Concession Disadvantaged Business Enterprises (ACDBE). We launched our Competitive Solicitation Process (CSP) for the final 2 locations in the Arrivals & Departures Hall, with both spaces to be dedicated to an ACDBE operator.

Results of the CSP award will be announced in 2022. The CSP kicked off with an Open House held at the LaGuardia Redevelopment Community Outreach office in East Elmhurst. More than 50 people attended the event. Attendees had the opportunity to speak directly to the LGP commercial team about the CSP and also find out more from the Port Authority about how to become a certified ACDBE.



LGP's Open House

OPERATIONS & MAINTENANCE

Although the MWBE construction opportunities are wrapping up, LGP has a 35 year lease to operate Terminal B and will regularly have operations, maintenance and professional services opportunities for certified MWBEs. Visit our website at laguardiab.com/about-lgp for more details.



SUSTAINABILITY

Terminal B Achieves Leed Gold V4 Distinction

Terminal B is the very first airport project in the world to receive LEED V4 Gold certification for the completed phases of the new terminal. This includes the Arrivals & Departures Hall, Eastern Concourse, Eastern Skybridge and the Central Heating and Refrigeration Plant.

In addition to earning the LEED v4 Gold designation, the Terminal B redevelopment project was awarded the first Envision Platinum Award.

The project includes a mix of sustainable strategies, which met specific benchmarks provided for energy efficiency, water conservation, site selection, material selection, and waste reduction. LEED (Leadership in Energy and Environmental Design), as developed by the U.S. Green Building Council (USGBC), is the most widely used green

building rating system in the world and has become an international symbol of excellence for projects that achieve a LEED certification.

LGP and our partners kept sustainability top of mind in both the design and construction of the terminal. Following the demolition of the old parking garage, 99 percent of debris was recycled into materials for new construction. To reduce summer cooling loads and greenhouse gas emissions, Terminal B's roof was covered with a light-colored aluminum membrane that reflects solar heat more effectively than conventional materials. With a technology-based Building Management System, LGP is able to optimize the performance of heating and cooling by supplying the right amount of fresh air when and where it's needed. Additionally, the baggage handling system moves only when bags are present on the

system and goes into 'sleep mode' when not in use, saving at least 37 percent of energy compared to airports using older technology.

In addition to earning the LEED v4 Gold designation, the Terminal B redevelopment project was awarded the first Envision Platinum Award for commitment to sustainable practices and resiliency from the Institute for Sustainable Infrastructure (ISI) in 2019.

Learn more about Terminal B's sustainability efforts at laguardiab.com/sustainability.



LOCAL HIRING

Thankfully, the slowing of the pandemic created an upturn in passenger volume and also allowed us to open and re-open many shops and restaurants in Terminal B. The Terminal B partners turned to the Council of Airport Opportunity (CAO) to help us with our hiring initiatives. CAO is a non-profit that addresses the critical employment needs of the communities surrounding the New York and New Jersey metropolitan airports.

In 2021, Terminal B partners hosted more than 50 hiring events for roles. Jobs included janitorial, security, cashiers, wait staff, guests experience ambassadors and more. Hiring continues at Terminal B and we encourage all interested to visit www.caonynj.com.

Types of jobs at the Airport: Concession, Janitorial, Operations & more



LGP and CAO teams, along with Villa Restaurant Group at a Terminal B hiring event.

SOCIAL RESPONSIBILITY

Terminal B Gives Back

We are proud to support our community both in Queens and across NYC. Below are just a few of our initiatives:

COMMUNITY

We are inspired every day by the work being done in our Queens community. Organizations supported by LGP include ElmcOR, the East Elmhurst Corona Civic Association (EECA), The Queens Public Library, The Queens Boy Scouts and Urban Upbound.



The East Elmhurst Corona Civic Association Toy Drive provides more than 250 toys to children in need.

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CITY HARVEST

For the 2nd year in a row, LGP and our Terminal B partners supported City Harvest's annual food drive to help our neighbors in need. Thanks to the generosity of the entire Terminal B team, we have contributed more than 3,600 LBS of food and beverages to the annual food drive. Thank you to the entire Terminal B community for their support. We are stronger together!



We're proud to continue our support of City Harvest and their important work.

IN-KIND SUPPORT

Finding ways to repurpose and donate items to the people in our community that need it most is one way that we give back. We provided CAMBA, a multi-service agency that provides community-based programming for families, with much-needed office furniture from our decommissioned offices.

Also, in partnership with Hudson Group, LGP donated more than 100 children's books to the Queens Public Library.

VAUGHN COLLEGE

LGP continues our support of Vaughn College of Aeronautics and Technology, located just across the Grand Central Parkway in Flushing. Each year, a member of LGP's Executive Team serves on the Gala fundraising committee, helping to raise funds for the school. LGP is fortunate to have many Vaughn College Alumni working with us, giving us first hand knowledge of Vaughn's impressive educational programs.



Summer STEM Graduation Day, held at Vaughn College.

EVENTS & OPENINGS

LGP CELEBRATES 5 YEAR ANNIVERSARY

On June 1, 2016 LaGuardia Gateway Partners officially began the journey to reimagine Terminal B. In June 2021, we celebrated our 5 year anniversary, having already opened the majority of the new facility with a project that remained on time and on budget! This employee-focused celebration was also quickly followed by the one-year anniversary of the Arrivals & Departures Hall opening on June 13th. This anniversary featured public facing events engaging our guests and business partners, including a "Celebration Station" featuring special giveaways.



Members of LGP's Operations Team celebrate 5 years

MULBERRY STREET OPENING

Due to the pandemic, not all the shops and restaurants in the Terminal B Arrivals & Departures Hall opened when the facility debuted in June of 2020. In June of 2021, we were thrilled to open Mulberry Street, the first full service restaurant and bar to operate in the Arrivals & Departures Hall. Created by famed NYC Chef Marc Forgione, Mulberry Street brings the best of this hometown gastronaut's critically acclaimed plates and serves them in a wholly engaging, casual meets culinary chef-led dining experience.



Mulberry Street, from Chef Marc Forgione

FAMED MOTORCYCLE DESIGNER AT TERMINAL B

The Dean, the fashion-forward men's emporium in the commercial district of the terminal, launched a partnership with Paul Teutul, Jr., designer and fabricator from the hit television series American Chopper. The event featured an appearance by Paul Jr., an electric bike giveaway, and Paul Jr. exclusive branded merchandise. Four custom motorcycles designed by Paul Jr. were on display in Terminal B.



Paul Teutul Jr., and one of his custom motorcycles at Terminal B



AMENITIES

LGP continued to introduce world-class amenities for our guests in 2021.

B-FAST Security Pass

B-FAST is exclusively available at LaGuardia Terminal B and allows passengers to purchase an express pass to skip to the front of the security line by scanning their pass upon entry to the security check point. Once the pass is scanned, passengers go to the front of the line for the required TSA document check and screening process.

To gain access to our B-FAST security lane, guests can purchase an Instant Pass (\$15) for immediate entrance to the dedicated security lane. It is active from the time of purchase. All passes must be used within 90 days. Learn more about B-FAST at www.laguardiab.com/bfast.



Passengers simply scan their B-Fast QR Code to gain access to their dedicated screening lane.

American Express Centurion Lounge

The new Centurion Lounge by American Express opened in June 2021. Located post-security on Level 4, just prior to the eastern pedestrian bridge, the Lounge is open to card members with the American Express Centurion Card and other select card members.

The Lounge is a beloved guest amenity that we're thrilled to welcome to the new Arrivals & Departures Hall. At 10,000 square feet, this spacious Lounge has doubled in size from its previous home in the CTB. Floor-to-ceiling windows bring in natural light and views of the Departures Level and city skyline, creating a welcome respite for travelers.

While in the Lounge, guests will get the chance to dine on delights crafted by New York City chef Cédric Vongerichten, who will continue his work as the executive chef of the Lounge. The menu includes signature Centurion Lounge favorites including crispy French toast with market strawberry jam, alongside new dishes like the heirloom tomato salad with cilantro pesto and chili-lime vinaigrette.

Additional features include dedicated work pods, bar area with hand-selected wines and specialty cocktails, shower space and a private meeting/family room. In a nod to

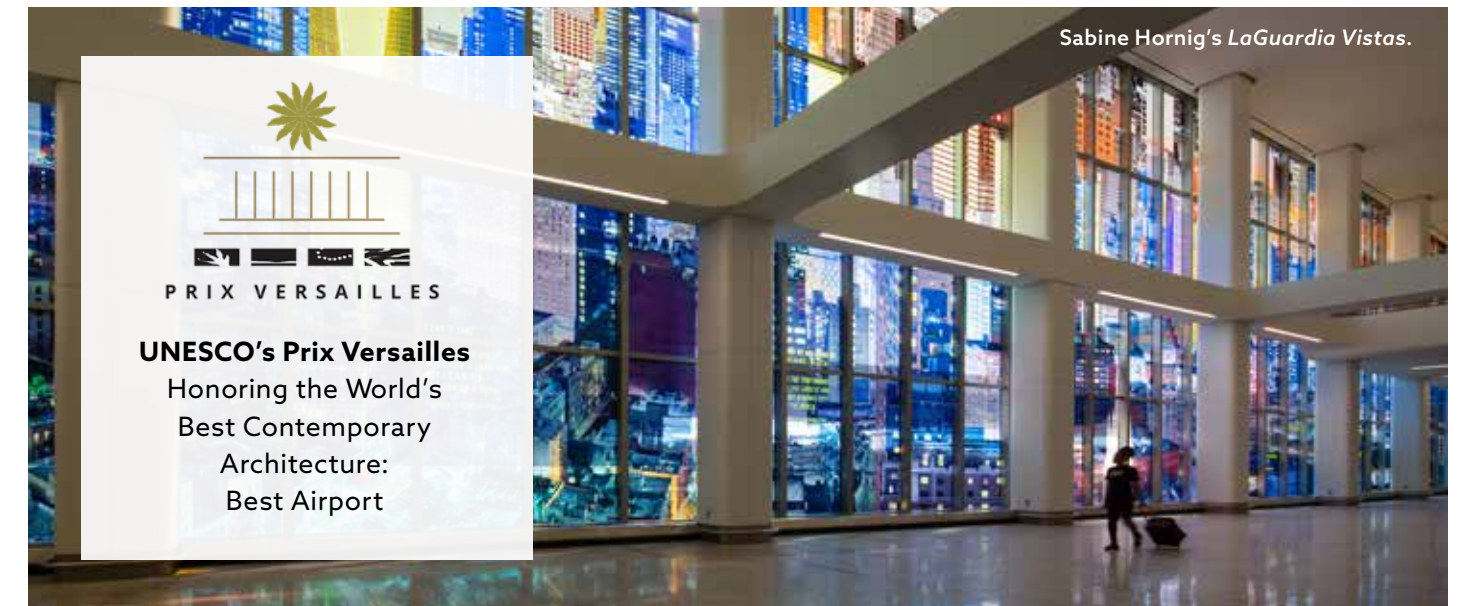
the Terminal itself, the space features a McNally Jackson Booksellers reading nook (in honor of the shop on the Eastern Concourse & beloved NYC outpost) where guests can read and order books from the shop before their flight.



The new American Express Centurion Lounge

AWARDS

In 2021, we were very honored to receive numerous awards for the new Terminal B, including 'World's Best Airport' from UNESCO's Prix Versailles, which celebrates design and architecture. These awards are a testament to the thousands of men and women who worked tirelessly to deliver the new terminal.



Sabine Hornig's LaGuardia Vistas.

untapped new york.

Untapped NY
Best New Public
Space in NYC in 2020

**NYC
X DESIGN**

NYCxDesign Awards
Best Exhibition/Installation:
Amuneal for Sarah Sze's
"Shorter Than the Day"



US Green Building Council
LEED Gold v4 Certification:
Terminal B Redevelopment

AVIATIONPROS.com

Aviation Pros
Airport Business
Project of the Year



Ragan CSR Awards
Honorable Mention COVID-19
Communication Program:
LaGuardia Gateway Partners

**Condé Nast
Traveler**

Conde Nast Traveler Hot List
Best New Way to Travel

The Municipal Art Society of New York
MASNYC


**Municipal Art Society of
NY MASTerworks Award**
Best New Infrastructure:
LaGuardia Terminal B Arrivals
& Departures Hall


**Queens
Chamber of Commerce**


**Queens Chamber of
Commerce Building Awards**
Best Public Work
Infrastructure and
Civil Project:
LaGuardia Terminal B
Arrivals & Departures Hall


WHAT OUR GUESTS ARE SAYING


Guests traveling through our new Terminal share their thoughts on Twitter:


 @terminalBLGA
big shout out to your incredibly friendly staff - specially security. Impressed!


 I love LaGuardia airport bathrooms


 Here is something I don't get to say very often - The new B terminal at @terminalBLGA @LGAairport is beautiful! Spacious, airy, clean, filled with light. Would be great if all airport terminals were magically refurbished during covid travel lockdown!


 I talked with friends yesterday about the new @terminalBLGA and they were gushing about how nice it is. I wasn't sure I should believe them. But I'm in here now, and I absolutely do.


 Flying back into #LGA for the first time since pandemic - way to go @terminalBLGA proud to say I knew you when! #amazing


 I have found returning to society after lockdown a little unnerving. But nothing has been more jarring than the new LGA terminal. It is clean! No leaky ceiling and it has a freaking water show while you wait for your Zaro's bfast sandwich.

 I think @LGAairport should start using "TCBLG" in all their marketing now... #ThisCantBeLaGuardia... So cool!

 Oh my gosh this is gorgeous. Can't wait to fly into La Guardia soon!

 That new @terminalBLGA is a game-changer. Entirely new experience when traveling to/from NYC! That project has tons of interesting pieces to it.

 "Can't wait to fly into La Guardia soon" - things you never expected to hear someone say, but same.

 Nothing like the smell of a new LaGuardia in the morning! Great to see the first plane pass under the ped skybridge on the expanded taxiway as part of the gleaming new Terminal B. @terminalBLGA



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